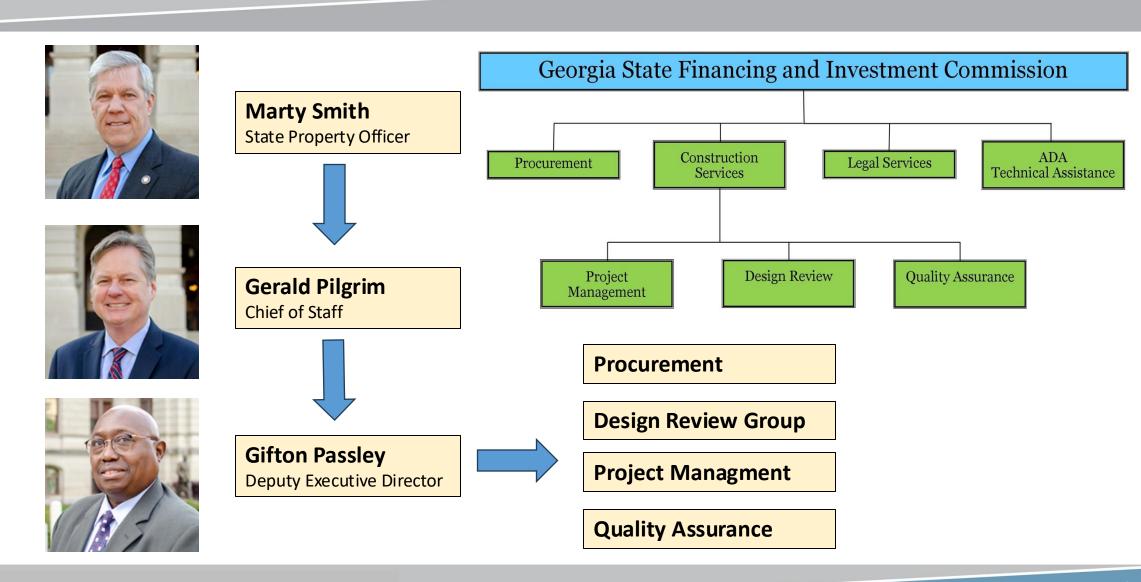


### Introduction



- Who is GSFIC?
- Agency Overview
- Roles and Responsibilities

## Leadership



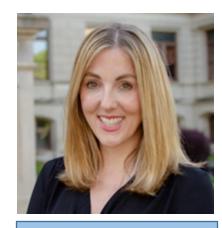
### GSFIC Procurement Services: Who We Are



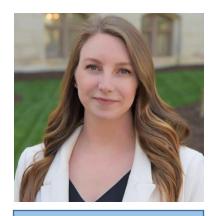
Jeff Lacks
Director of Procurement
Services



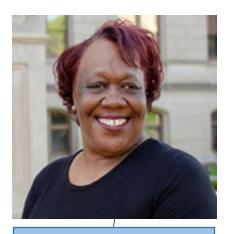
Ashley Eubanks Administrative Assistant



Christy Sanders
Legal/Procurement
Volunteer

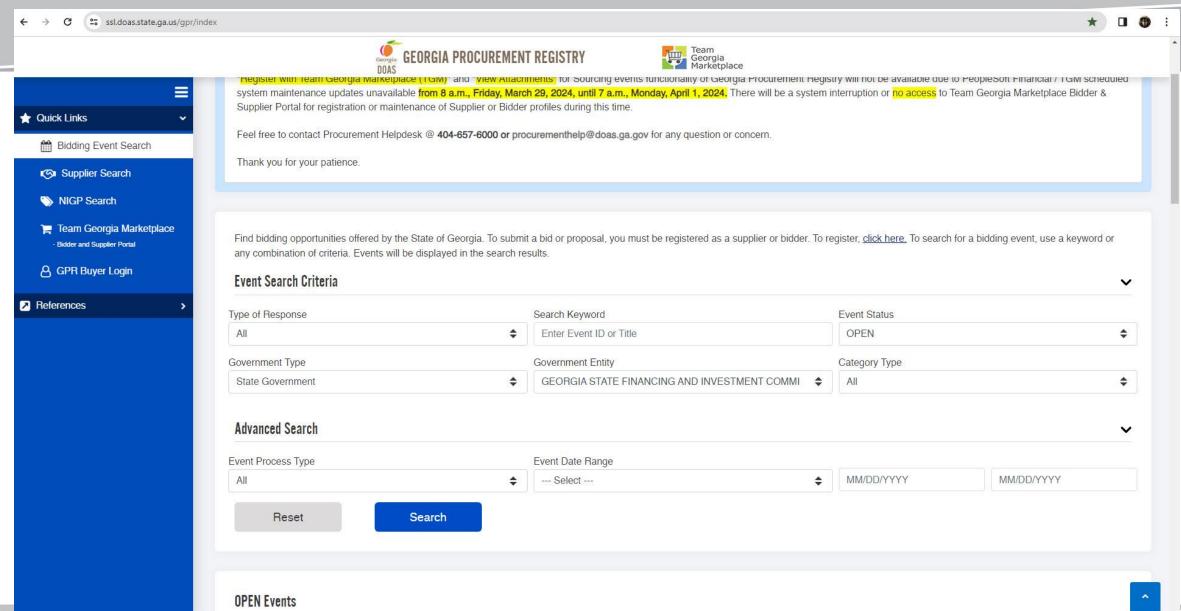


Kelsey Ayers Contracts Manager



Mendi Boddie Sr. Contracts Specialist

# GSFIC Procurement Services: Where to Find Projects



### **GSFIC Procurement Services: How We Procure**

#### **Design Professionals (DP)**

➤ Qualifications Based Selection Process — See OCGA 50-22-1

#### **Design-Bid-Build (DBB)**

Hard Bid, Select Bid, or Pre-qualified Low Bid

#### CM-at-Risk/GC (CM)

Qualifications Based Selection Process + Fee Proposal Selection

#### **Commissioning Agent (CxA)**

Qualifications Based Selection Process

#### **Construction Materials Testing and Special Inspections (SI)**

Select from Prequalified Firms (List and application is on GSFIC website)



# CM/GC Selection Processes (Fee as a Factor)

### **Implementation**

Two Reasons GSFIC was Directed to Add Fee as a Factor in FY2022 (July 2021):

- 1) Ensure the State was Getting Value on CM Projects
- 2) Ensure Competition for New Qualified CM Partners

### How's It Going?

- 1) New Partners 40 Proposers since Adding Fee as a Factor vs 28 Proposers from the Same Period Before Fee as a Factor
- 2) Proposer Sucess Rates -52% of Proposers Since Adding Fee as a Factor and 65% If you Propose on More than 1.
  - Get Better as You Do it!
  - BOR Cohort Groupings
- 3) Overall Percentage of Project (At Contract Award) 11.90% to 9.66%
  - Includes Pre-Construction Sum + CM General Conditions Costs + Construction Phase Fee ("GCs & Fee")

# CM/GC Selection Processes (Fee as a Factor)

### **Challenges and Concerns**

- The Quality of the Management Team is going to "Drop"
- The CM won't have Enough Money to Do their Job
- Fee is Going to Drop To A Point Where We Can't Make Money
- Unqualified Firms are Going to "Win on Fee"
- Fee is Going to Determine the Winner
- The "Low Fee Bidder" is Just Going to Make it Up in "Job Costs"
- "Buying the Job" by Reducing the Schedule

GSFIC

# CM/GC Selection Processes (Fee as a Factor)

### **How Have We Responded:**

#### **Updating Procedures and Contract Language:**

- All Bidders Use RFQ Duration
- Clarifying Allowable Costs and Fee Percentages
- General "Clean Up" of Construction Phase Service Deliverables (Removal and Clarifications)

#### **Leveraging Fee as Factor for Efficiency:**

#### **Procurement:**

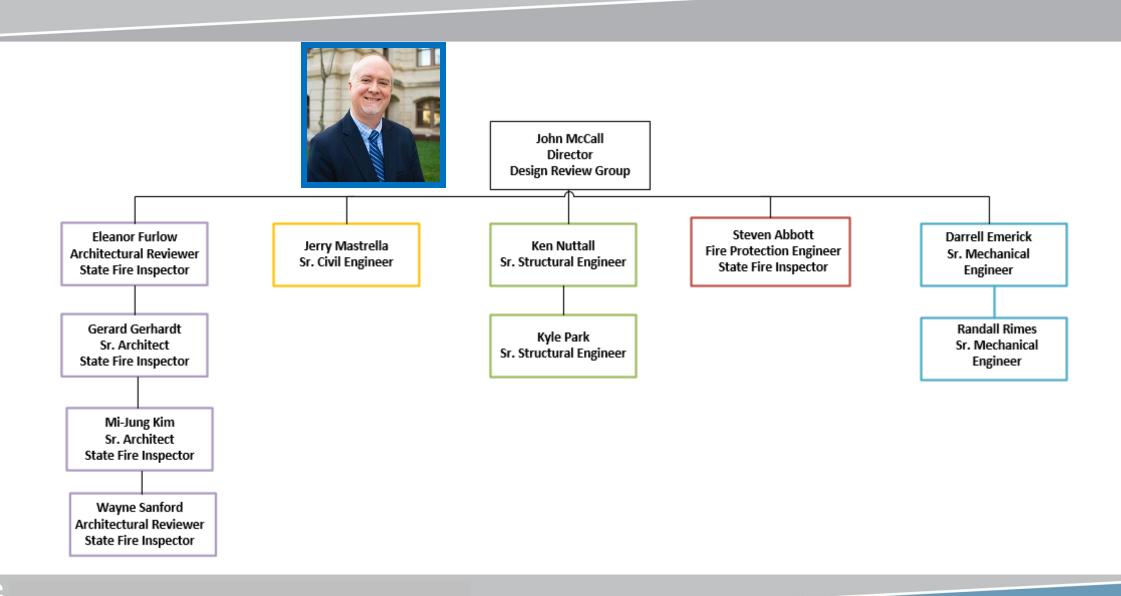
- 1 Written Proposal Vs 2 Written Proposals Construction Phase:
- Lump Sum Billing for GCs
- Guaranteed Fee at SCL
- Daily and Monthly Rate for Time Extensions

### **BOR Procurement**

#### **BOR Procurement Process**

- How To Learn About Non-GSFIC Opportunities (BOR Website; GA Procurement Registry)
- Non-GSFIC Managed Projects (Small Cap; Campus Projects)
- Design Professional Procurement
- Program Management Procurement
- Cohort??

# Design Review Group – Who We Are



**GSFIC** 

## Design Review Group

#### What do we do?

- The Design Review staff performs over 400 reviews annually on GSFIC and non-GSFIC managed projects.
- DRG performs Constructability Reviews on GSFIC managed projects in order to identify and correct problems prior to construction.
- DRG issues Construction Permits for GSFIC and non-GSFIC managed projects.
- DRG also reviews fire sprinkler and fire alarm shop drawings on behalf of the State Fire Marshal's office.

GSFIC

## Design Review Group

### **Perceptions about DRG**

- Plan reviews delays projects
- Confusion on Constructability and Fire Marshal review process
- Lack of Communication
- Transparency on review target dates
- Comments added during back check

# Design Review Group – How We Have Responded

#### Get Ahead of "Confusion" by Informing Partners Early

- PROCESS GUIDE!!
- Project Orientation (After Award) Helps Both Parties get Informed and Aligned)
- Pre-Submission Drawing Review Helps DRG "Catch Up" and get context before document review
- Face to Face when Possible and Productive

#### Schedule Management (Internal and Project Schedules)

- Revamped Design Review Checkpoint Meeting Internally
- Weekly Update from PM to DRG about Future Submissions
- Transparency for ENTIRE TEAM on due dates
- Clarity about Each Step of Review Process with GSFIC Team and Project Partners

#### Get to Know DRG Teammates

- Direct Communication with Reviewers and DRG Director
- Early Lessons Learned, Required Items and Best Practices in Meetings

#### Other Changes We are Working On:

- Providing Permit with MINOR Open Comments
- Metrics for Tracking and Measuring Successful DRG Submissions
- Additional Process During Design and Preconstruction Phase to Ensure Progress

## Project Management



Daniela Arsic Project Director

Admin Asst

Demaurio Starks Project Director

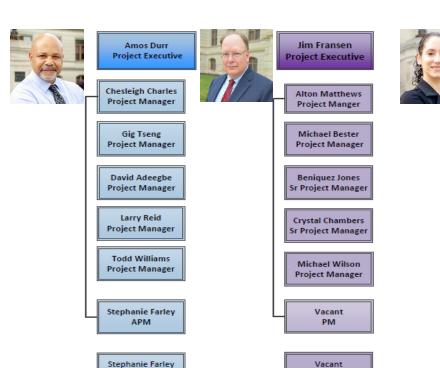


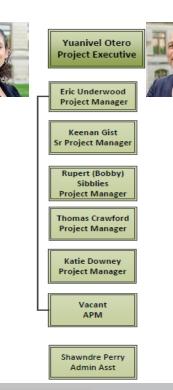
**Bobby Cromer** 

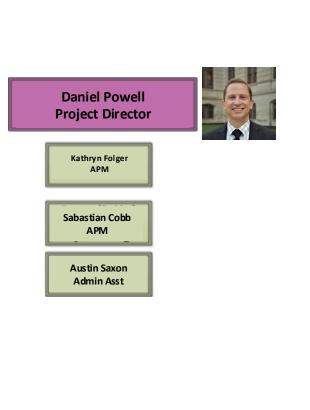
Project Executive

**Dwayne Stephens** 

Project Manager







Admin Asst

# Project Management - Roles and Responsibility

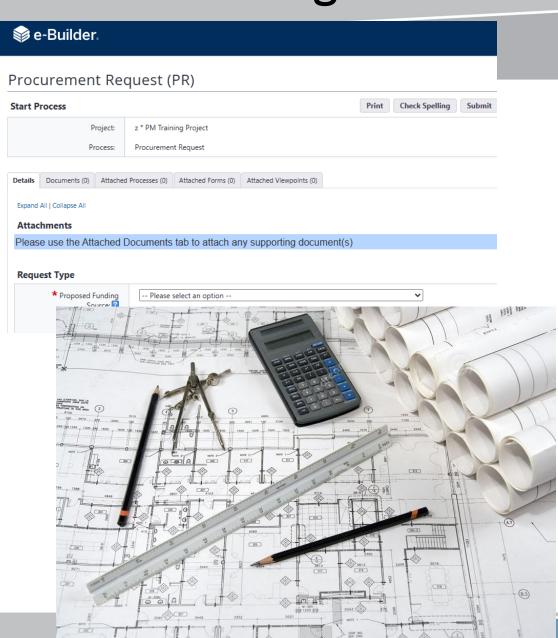
- Manage Projects from Legislative Approval Through Warranty
- Three Main Focus Areas:
  - Budget
  - Schedule
  - Quality
- Project Ownership and Partnership
  - Using Agencies, Tenant Agency and other Stakeholders
- Project Management Software e-Builder
  - Free Training
  - PMs Assist Throughout Process



# Project Management – Procurement and Design Phase

- PM Group's role during procurement is secondary
- PMs are voting committee members

- Design Professional Kick-off and Meeting
  - Design OAC
- Design Schedule and Milestones
  - Meeting Milestone Timelines
  - Phased Updates to Schedule



## Project Management – Construction Phase

- Proceed Order Issuance
- Attending OAC meetings
- Managing Expectations
  - Impacts to Cost and Schedule
    - Changes
    - Industry/Economic
    - Weather
    - Partners
- Closeout/Quality Assurance





## GSFIC Quality Assurance: Who We Are



#### **Gifton Passley**

Deputy Executive Director Georgia State Financing & Investment Commission



Marc Meeks Regional QA Manager



Bryan Cox Regional QA Manager



Stephen Williamson Regional QA Manager



Jeff Bleam Regional QA Manager



Eddie Harris Regional QA Manager

## Quality Assurance / Warranty

### Role During Construction Phase

- Provide Construction Compliance Specialist On Site Daily
  - Confirms CM/GC's Compliance with all Construction Documents
  - Confirms Process are Followed (Pre-Installs, Inspections, etc.)
  - Not the Official Inspector of Record
  - Observes and Documents Daily Construction Activities.
- Post MC / Warranty
  - Use e-Builder to Document and Track Warranty Items
  - Coordinates with CM, DP, Using Agency, etc.
- NEW PROCESS FLOW!
  - RQAM is POC with a Warranty Manager Providing Support to RQAMs

## Round Table Discussion & Questions?

